## **Membership Certificate**



Shaping Tomorrow's **Built Environment Today** 

This is to certify

M. Karl-Otteing Thickmann

has been granted the grade of

Member

provided by the Constitution and Bylaws of the Society and is entitled to all the rights and privileges as

As a member of ASHRAE Society, I comply with the ASHRAE code of Ethics. (www.ASHRAE.org/codeofethics)

AT H. LITTLETON

President

Incorporated New York, 1895